

A woman with her hair in a bun, seen from behind, is holding a small black and white kitten. She is wearing a dark blue t-shirt with the ASPCA logo on the back. The background is a vast, hazy landscape under a clear blue sky.

*National*  
**Reach**

**ASPCA**

*2018 Highlights*

## *From the President's Office*



THE MISSION  
OF THE ASPCA  
IS TO PROVIDE  
EFFECTIVE  
MEANS FOR THE  
PREVENTION  
OF CRUELTY  
TO ANIMALS  
THROUGHOUT  
THE UNITED  
STATES.

The year 2018 was one of great accomplishment for the ASPCA® and our lifesaving mission—not just in terms of the number of animals we were able to save, rehabilitate and protect, but also in terms of the ambitious plans we established with future impact in mind. By design, many of our short-term successes plant seeds and set precedents for attaining even greater, ultimate outcomes for animals in need.

The opening of our permanent ASPCA Behavioral Rehabilitation Center (BRC) near Asheville, North Carolina, is a strong example of this forward-thinking approach. This 28,000-square-foot campus is the first-ever facility dedicated to the rehabilitation and study of extremely fearful, homeless dogs, and its focus is as much about training shelter professionals as it is about treating at-risk animals. In the BRC's Learning Lab program, shelter staff from around the country visit to learn scientifically based rehabilitation techniques and sheltering protocols to share and implement in their communities. This expands the practice of effective behavioral rehabilitation and creates new hope for at-risk dogs nationwide.

Our commitment to training is an integral part of our partnerships with law enforcement agencies and emergency responders around the country, and of course is the central objective of the ASPCA Spay/Neuter Alliance, which pioneers high-quality, high-volume surgical techniques and teaches them to veterinarians and other animal care professionals.

As you'll see in this 2018 Annual Report, we were busy throughout the year caring for victims of cruelty and disasters, advocating for more effective local, state and federal laws and regulations, relocating tens of thousands of animals to regions where there's higher demand for adoptable pets, and taking decisive action to protect vulnerable horses and farm animals from a range of threats.

In New York City, we made substantial and, in some cases, record-breaking progress for animals through the work of the ASPCA Animal Hospital, the ASPCA Adoption Center, the Canine Annex for Recovery & Enrichment and our Kitten Nursery. We're also evolving our targeted Community Medicine and Community Engagement work in Los Angeles, Miami and New York City in ways that will take remarkable shape over the next few years.

This is just a snapshot of our overall efforts in 2018, so I invite you to learn more in the pages of this Annual Report. As you do, please know that behind every ASPCA program are hundreds of staff members committing themselves personally and professionally to the cause of helping animals in need.

Your support is critical to the success of those efforts, and I'm very grateful for it.

Thank you.



## 2018 Highlights

### FORENSIC SCIENCES AND ANTI-CRUELTY INITIATIVES

#### New York City

318  
CASES

605  
EXAMINATIONS

10  
STAFF DEPLOYMENTS

31  
EXPERT WITNESS TESTIMONIES  
DELIVERED

460  
ATTENDEES JOINED  
PRESENTATIONS GIVEN BY ASPCA

#### Florida

1,035  
EXAMINATIONS

38  
STAFF DEPLOYMENTS

8  
EXPERT WITNESS TESTIMONIES  
DELIVERED

115  
ATTENDEES JOINED  
PRESENTATIONS GIVEN BY ASPCA

165  
STUDENTS PARTICIPATED IN  
UNIVERSITY OF FLORIDA COURSES

20  
EXTERNAL CONSULTATIONS

9  
OSTEOLOGY ANALYSES

# Reach in the Field

## FORENSIC SCIENCES AND ANTI-CRUELTY INITIATIVES

### New York City

The Animal Forensic Sciences team works to collect and analyze evidence that local, state and federal law enforcement may use to secure cruelty convictions. In 2018, three NYC forensic veterinarians testified in 27 cases. These consisted of nine security petitions, 12 Grand Jury hearings and six trials. The Forensic Externship at the ASPCA Animal Hospital in NYC has grown significantly since the start of the ASPCA/NYPD partnership (see page 2). From 2013-2018, there have been 107 students from 29 American Veterinary Medical Association® (AVMA®) accredited schools in the United States. There have also been eight international students from Australia, Brazil, Ireland, Korea, Scotland and Sweden.

In 2018, members of the team authored a combined five chapters in the two-volume *Veterinary Forensic Pathology* textbook. Additionally, in collaboration with Strategy and Research, the team co-authored a manuscript submitted for publication to the *Journal of Forensic Sciences*, which demonstrates how prosecutors value and use various forms of evidence in the prosecution of animal cruelty.

### Florida

Last year, the Forensic Sciences team in Gainesville, Florida, performed over 1,000 exams, nearly double the number from 2017. They worked closely with the Field Investigations and Response team, the Anti-Cruelty Behavior team and the Legal Advocacy team on 16 different case deployments while also collaborating on the development of new protocols and the refinement of existing protocols.

The Forensic Sciences team also developed and refined training for veterinarians in recognizing and reporting animal cruelty. In 2018, Forensic Sciences began training the Community Medicine team in Los Angeles. They also delivered two day-long trainings in Florida for Miami- and Sarasota-area veterinarians.



Rescued Maddie arrived at the ASPCA in dire condition. With our care and treatment, she was able to join a loving family.

## FIELD INVESTIGATIONS AND RESPONSE



In 2018, the Field Investigations and Response (FIR) team deployed to 23 operations across 15 states. These included multiple animal cruelty cases and disaster responses involving wildfires, hurricanes and a volcano eruption in Hawaii—all while juggling multiple temporary shelter operations across the country. In total, the FIR team sheltered and provided daily care for over 5,200 animals.

The FIR team responded to wildfires across the state of California, including the Camp and Woolsey fires. In response to the widespread devastation, the FIR

team worked with local and state authorities to assist with search-and-rescue operations and daily care activities at temporary shelters, and to provide critical care to affected animals. Between the three responses, a total of 6,558 animals were impacted.

The overall efforts of this team required at least 152,300 hours by 918 unique responders in the field.



### 2018 Highlights

#### FIELD INVESTIGATIONS AND RESPONSE

23  
DEPLOYMENTS

54  
INVESTIGATIONS

25  
CONSULTATIONS

489  
CRIMINAL CHARGES FILED

35  
CONVICTIONS

21,647  
ANIMALS RESCUED OR ASSISTED

## ASPCA/NYPD PARTNERSHIP

The ASPCA® Humane Law Enforcement (HLE) department has continued to work closely with the New York City Police Department (NYPD) since the partnership began in 2014. These combined efforts have proven effective and impactful; HLE and the NYPD assisted more than 950 animals via law enforcement and/or intervention in New York City in 2018.

The HLE department conducted dozens of trainings to more than 3,800 NYPD personnel and attended Precinct Community Council meetings, Community Board meetings and District Cabinet meetings throughout New York City's five boroughs.



### 2018 Highlights

#### NYPD PARTNERSHIP

8,600+  
CALLS TO 311 REGARDING ANIMAL CRUELTY

1,500+  
NYPD CALLS TO THE 24-HOUR HLE HOTLINE

131  
ARRESTS

43  
SUMMONSES ISSUED

331  
COMPLAINTS FILED BY THE NYPD

7  
SEARCH WARRANTS EXECUTED

950+  
ANIMALS ASSISTED FROM CRUELTY CASES AND COMMUNITY ENGAGEMENT

120  
CASES REFERRED TO ASPCA BY NYPD PERSONNEL



## 2018 Highlights

### ASPCA ANIMAL HOSPITAL

698  
VICTIMS OF CRUELTY AND  
NEGLECT RECEIVED MEDICAL  
CARE

1,447  
ADOPTION CENTER ANIMALS  
TREATED AT AAH

1,268  
INSTANCES OF CARE PROVIDED  
TO ANIMALS ASSISTED BY  
COMMUNITY ENGAGEMENT

5,279  
ANIMALS WHOSE OWNERS WERE  
UNABLE TO AFFORD VETERINARY  
CARE TREATED THROUGH  
ASPCA FUND

10,493  
TOTAL PUBLIC CLIENTS HELPED

### ANIMAL RECOVERY CENTER

1,209  
ANIMALS CARED FOR IN ARC

### CARE PROGRAM

223  
DOGS ENTERED CARE PROGRAM

### ASPCA ADOPTION CENTER

4,034  
ANIMALS ADOPTED



## ASPCA ANIMAL HOSPITAL/ARC/CARE

### ASPCA Animal Hospital

The ASPCA Animal Hospital (AAH) in New York City relieves suffering and provides lifesaving care for animal victims of cruelty and neglect, and for pets whose owners are experiencing financial challenges.

### Animal Recovery Center

The Animal Recovery Center (ARC) provides critical medical care and behavioral interventions to rehabilitate animals brought to the ASPCA by the NYPD, HLE and Community Engagement programs and prepares them for adoption or return-to-owner when appropriate.

### CARE Program

The ASPCA's Gloria Gurney Canine Annex for Recovery & Enrichment (CARE) is home to dogs rescued through our partnership with the NYPD. Many of the 223 dogs who entered the CARE program in 2018 were shy, fearful or undersocialized. The ASPCA provided customized and specialized behavioral rehabilitation to prepare these dogs and puppies for lives in new, loving homes.



## ASPCA ADOPTION CENTER

The ASPCA Onyx and Breezy Shefts Adoption Center sent 4,034 pets home with devoted adopters in 2018. To provide operational support and help care for the many animals at the Adoption Center, volunteers provided approximately 40,152 volunteer hours. In addition, the Adoption Center transferred 289 cats and 203 dogs to partner organizations and rescues where they had better chances of finding homes more quickly, and reunited 103 pets with their families.

## KITTEN NURSERY

In 2018, the ASPCA Kitten Nursery admitted 1,669 cats and kittens.

Intake of kittens less than two weeks of age increased by 27% from 2017, underscoring the urgent and growing needs of this highest-risk population of kittens. The 2018 kitten season was the first during which the Kitten Nursery placed bottle-feeding kittens into foster care. As a result, the portion of kittens in foster homes went from 30% in 2017 to over 60% in 2018, giving more of them the opportunity to thrive in a home environment.

In addition, the Kitten Nursery partnered with the ASPCA Relocation Program to send more than 150 kittens to partner shelters in Massachusetts and Maine, where cats and kittens are in high demand and can be adopted quickly. The Kitten Nursery achieved an 89% live release rate and played a major role in helping dramatically increase cat and kitten live release rates at Animal Care Centers of NYC (ACC of NYC).

# Regional Reach

## COMMUNITY MEDICINE AND COMMUNITY ENGAGEMENT

The ASPCA® has a strong local presence in New York City, Los Angeles, Miami, and Asheville, North Carolina. In these focused regions, the ASPCA has developed programs for at-risk or underserved animals, including community engagement programs, which connect pets and families to important services; primary pet care (PPC) and fully or partially subsidized spay/neuter services; fostering opportunities and more. As we work in focused regions, we are also effecting systemic change—impacting not only animals and pet families in these communities, but creating models for improving animal welfare that can be replicated across the country. Below you'll see highlights from Community Engagement (CE), Community Medicine (CM) and additional efforts in these focused regions.



### ***New York City***

The ASPCA CE team partners with the NYPD, ACC of NYC, social service agencies, and community leaders and members to improve the welfare of thousands of pets annually. These efforts focus on providing access to veterinary care, shelter to outdoor dogs, resources for domestic violence survivors, and improving conditions in hoarding situations. Because of strategic outreach to social service agencies, the number of referrals doubled from 2017 to 2018. CE also initiated a partnership with Food Bank For New York City that provided 100,000 lb. of pet food (roughly 400,000 meals) to feed pets across the five boroughs.

CE and CM worked together to bring veterinarians into homes in areas where animal-related resources are scarce. Between patients for spay/neuter surgeries and PPC services, the New York City CM team vaccinated over 40,000 dogs and cats in 2018.



### ***Los Angeles***

Since opening a stationary spay/neuter clinic in South Los Angeles in 2014, CM has expanded to add two mobile spay/neuter clinics and one mobile veterinary clinic dedicated to PPC. In 2018, these facilities provided wellness exams for over 1,500 dogs and cats who were later relocated by the ASPCA from shelters in the Los Angeles area to parts of the country where they had better chances of finding homes. CM also provided 719 spay/neuter surgeries and 799 PPC visits for kittens in the Pee Wee Diversion Program. These kittens were transferred from shelters to foster homes, where they received loving care until they were old enough to be adopted.

In 2018, the ASPCA celebrated four years of partnership with Downey and Baldwin Park Animal Care Centers. CE worked closely with the Los Angeles County Department of Animal Care and Control to field service referrals from Animal Control Officers—including emergency medical care, spay/neuter surgeries, vaccines, pet supplies, return-to-owner fee assistance and more.

### ***Miami***

In 2018, CE focused on providing hands-on mentorship to Miami-Dade Animal Services (MDAS), preparing them to fully manage their Pet Retention Program. More than 600 pets received services in 2018 for veterinary care, supplies, temporary boarding and more. Over 1,200 pets have been served since the program's inception. CE and MDAS collaborated on 11 joint presentations for law enforcement agencies throughout Miami-Dade County to better equip officers in identifying and handling animal cruelty cases. The trainings covered identifying animal cruelty, the link between animal cruelty and human violence, legal processes, state animal cruelty laws, the role of forensic veterinarians, MDAS's role in combating animal cruelty and the role of the pet retention programming in



## 2018 Highlights

### FOCUSED REGIONS

#### *New York City*

47,991

SPAY/NEUTER SURGERIES

2,700

ANIMALS ASSISTED BY CE

6,962

PRIMARY PET CARE VISITS

20+

TRAININGS FOR SOCIAL SERVICE AGENCIES

#### *Los Angeles*

18,299

SPAY/NEUTER SURGERIES

9,634

ANIMALS ASSISTED BY CE

7,515

PRIMARY PET CARE VISITS

1,305

REFERRALS TO MEDICAL CARE AT VET PARTNERS

#### *Miami*

11

LAW ENFORCEMENT TRAININGS

600

PETS SERVED BY MDAS

#### *North Carolina*

25,565

SPAY/NEUTER SURGERIES

1,079

VETERINARY PROFESSIONALS TRAINED IN SPAY/NEUTER & GENTLE ANIMAL HANDLING



resolving non-criminal cases. In addition, law enforcement agencies in nine municipalities have appointed animal cruelty police liaisons.

CM, alongside Real Estate and Legal teams, completed planning and permitting and began construction on a 6,000-square-foot spay/neuter and primary pet care clinic in collaboration with MDAS.

### **North Carolina**

In 2018, ASPCA Spay/Neuter Alliance (ASNA) performed 25,565 surgeries at its clinic in Asheville, North Carolina, working with more than 65 animal welfare groups across the western part of the state. ASNA also trained 1,079 veterinarians, veterinary students and veterinary professionals, including staff from spay/neuter clinics nationwide, in spay/neuter best practices and gentle animal-handling techniques. Cumulatively, the network of spay/neuter clinics fostered and trained by ASNA served over 1.1 million companion animals across the country over the course of 2018.

### **Northern Tier Shelter Initiative**

The Northern Tier Shelter Initiative (NTSI) is an ASPCA program that provides consultations, training and grants to animal welfare agencies in seven Midwestern and Northwestern states: Alaska, Idaho, Minnesota, Montana, North Dakota, Washington and Wisconsin. The NTSI works to improve the quality of life for companion animals in the region's shelters and surrounding communities by addressing the immediate needs of its vulnerable animal populations, while simultaneously collecting and analyzing data to address long-term challenges. Since 2015, the NTSI has engaged with over 170 organizations and awarded 264 grants totaling nearly \$3 million. The NTSI has provided over 540 consultations on topics such as board development and strategic planning, animal housing and enrichment, capacity for care, adoption programs, spay/neuter clinics and sanitation. The team has also provided over 40 on-site trainings to organizations covering coalition building, conference planning, community engagement, relocation and spay/neuter outreach. The NTSI works to strategically identify and partner with organizations in these seven states, with the goal of ensuring a measurable, sustainable and advanced capacity to provide shelter and community outreach services.

## ANIMAL RELOCATION

In 2018, the ASPCA® Relocation Program transported 40,314 animals—including 29,360 dogs, 10,610 cats and 344 other animals.

Using both land and air transportation, the ASPCA Relocation Program operates three routes: the Nancy Silverman Rescue Ride on the East Coast, the WaterShed Animal Fund Rescue Ride in the Midwest and the Los Angeles route on the West Coast.

The program partners with “source” shelters in areas with high homeless pet populations and transports animals to “destination” shelters in communities where the animals have greater chances for adoption.

In addition to animal relocation, source and destination shelters are provided with training and support designed to enhance their shelter operations and community engagement. The Relocation team partners with ASPCA Shelter Medicine and Shelter Operations experts to provide this important support to partner shelters throughout the country.



2018 Highlight

### ANIMAL RELOCATION

40,314

ADOPTABLE ANIMALS RELOCATED  
TO AREAS OF GREATER DEMAND



## THE ASPCA BEHAVIORAL REHABILITATION CENTER

During the first quarter of 2018, the ASPCA Behavioral Rehabilitation Center (BRC) team finalized preparations to launch operations in Weaverville, North Carolina. At the new, state-of-the-art facility, the previous capacity to assist dogs in need more than doubled. The team accepted its first dogs into treatment in March and reached full capacity by April 1.

Between April and December 2018, the BRC accepted 110 dogs into the program and maintained a high success rate of 91%. Eager to share our groundbreaking work with other leading animal welfare organizations nationwide, the team finalized an initial curriculum and launched the Learning Lab program—an intensive, collaborative learning experience at the BRC facility—in May 2018. Evaluation of the program after the attendance of the Learning Lab’s first partner shelter led the team to divide content into two curricula: the Core Retreat and the Specialist Retreat. During the Core Retreat, operations, shelter medicine, animal behavior leadership and executive leadership attend a four-day workshop designed to infuse behavioral welfare into all aspects of operation for all animals in a shelter’s care. After attending the Core Retreat, shelters are eligible to attend the Specialist Retreat, a five-day, hands-on immersion into our behavior modification program for extremely fearful, undersocialized dogs. After participating in either retreat, each organization becomes part of a growing national network of partner shelters that can share learnings and best practices, working together to elevate the field of shelter animal behavior. Last year, the SPCA of Texas completed the Core and Specialist Retreat curricula and launched its own rehabilitation program for fearful dogs. Charleston Animal Society in South Carolina, Humane Rescue Alliance in Washington, D.C. and Wenatchee Valley Humane Society in Washington completed the Core Retreat and joined the online partner network.







# Reach for Better Lives for Animals

## GRANTS

**\$133+ MILLION**  
AWARDED SINCE ASPCA GRANTS PROGRAM INCEPTION IN 2008

### GRANTS

Since establishing a formal grantmaking program in 2008, the ASPCA has awarded \$133.3 million to support U.S.-based nonprofit organizations and government agencies helping to improve animals' lives. In 2018, the ASPCA awarded 627 grants totaling over \$13 million to 454 organizations in 46 states, Puerto Rico, the Virgin Islands and the District of Columbia.

Some of our 2018 grant highlights include:

- Over \$1.7 million to Los Angeles partners as part of the ASPCA's \$25 million, multi-year commitment to provide critical services to L.A.'s animals.
- Over \$1.5 million toward efforts benefiting companion animal victims of cruelty and improving farm animal welfare nationwide.
- Over \$874,000 granted via the ASPCA Northern Tier Shelter Initiative.
- Over \$812,000 supporting the protection of at-risk equines across the U.S.
- Nearly \$115,000 to assist animal victims of disasters, including Hurricanes Michael and Florence and the Northern California fires.



### EQUINE WELFARE

In 2018, the ASPCA revamped its Help a Horse Home contest to focus on finding good homes for horses. Over a two-month period, participating shelters and rescue groups adopted out over 1,000 equines and raised over \$2.2 million in donations for their organizations.

ASPCA grants toward adoptions, safety net programs and equine victims of cruelty were provided to 56 equine welfare groups in 2018.



### ANIMAL POISON CONTROL CENTER

The ASPCA Animal Poison Control Center (APCC) provides emergency assistance to pet owners and veterinarians to help animals who have been exposed to potentially hazardous substances. APCC continues to help more animals each year. In 2018, the team answered over 313,700 calls, a 9% increase over 2017. Staff also provided over 40 hours of continuing education for veterinary professionals and helpful poison prevention tips and educational information to pet owners.

## GOVERNMENT RELATIONS

The ASPCA® Government Relations (GR) department helped pass many legislative and policy initiatives in 2018 that resulted in stronger animal protections across the country. Highlights from the year include:

**Puppy Mills:** Yielding to pressure from the ASPCA and other animal welfare groups, the U.S. Department of Agriculture (USDA) abandoned its proposal to sanction third-party inspections of federally licensed dog breeders. The ASPCA successfully lobbied Congress to request a new audit of USDA enforcement of commercial breeders, and continued to lobby for the complete restoration of Animal Welfare Act and Horse Protection Act inspection reports on the USDA's website. In Georgia and Florida, GR helped stop the puppy mill industry's efforts to strip local governments of their ability to regulate the retail sale of cruelly bred dogs in their communities. GR also spearheaded a bill in New York outlawing the leasing of dogs and cats, making New York the third state in the nation to ban these deceptive, predatory financing schemes.



**Equine Welfare:** The ASPCA successfully lobbied to include a ban on federal funding for horse slaughter in the Omnibus Appropriations bill, as well as the inclusion of longstanding protections in the House and Senate Interior Appropriations bills against the commercial slaughter and killing of healthy, wild horses under the care of the U.S. Bureau of Land Management.

**Shelter Regulations:** In Florida, GR led the charge on return-to-owner legislation requiring organizations that accept lost or stray animals to employ reasonable procedures that better help them quickly and reliably return lost pets to their families. GR spearheaded a new law in California allowing rescue organizations to forgo the state's three-day waiting period and immediately place kittens and puppies with fosters, making it more likely that these animals experience healthy outcomes. The NYC Council passed critical legislation requiring full-service animal shelters in each of the city's five boroughs by July 1, 2024.

**Working to Keep People and Pets Together:** The ASPCA successfully lobbied for the passage of the Protecting Animals With Shelter Act, which ensures that victims of domestic violence and their pets can stay together in times of crisis by authorizing grants for emergency assistance and housing. GR also assisted the locally based Citizens Against Breed-Specific Legislation (BSL) in educating the citizens of Springfield, Missouri, about the dangers of BSL and in waging a ground campaign to successfully repeal Springfield's pit bull ban. GR also worked to get the L.A.

City Council's support to create more pet-friendly housing, helping more families and pets stay together. Also in California, a new law will increase access to vet care by authorizing the state's veterinarians to receive continuing education credits for time volunteered providing free spay/neuter services.

**Animal Cruelty:** The ASPCA successfully lobbied for passage of the Parity in Animal Cruelty Enforcement Act, which bans cockfighting in U.S. territories by closing the loopholes that had prevented the full federal prohibition of this heinous crime. The Indiana State Legislature recognized the link between domestic violence and animal abuse and worked with the ASPCA to pass a law permitting protective service workers to report suspected animal abuse.





## FARM ANIMAL WELFARE

The ASPCA continued its efforts to eliminate inhumane practices on farms and ensure more transparency in agriculture. The Farm Animal Welfare team collaborated with food companies and institutions to secure commitments to better practices, expanded its consumer education campaign around food labels, and engaged in advocacy at the local, state and federal levels for a more humane farming system. Some of our 2018 accomplishments include:

- Helping 56 food companies adopt the most rigorous farm animal welfare certification programs in the country. These commitments will improve the lives of hundreds of thousands of chickens, cows, pigs and other farm animals, and represent a significant expansion of access to higher-welfare products for consumers nationwide.
- D.C. Public Schools and the municipality of Cook County, Illinois, adopted the Good Food Purchasing Program, which requires that committed institutions purchase welfare-certified animal products and/or reduce overall consumption of animal products. Collectively, these policies affect millions of meals annually.
- Working alongside a large coalition to pass Proposition 12—the nation’s strongest farm animal protection law—in California. Voters overwhelmingly approved the ban on cruel confinement of mother pigs, egg-laying hens and veal calves, as well as the sale of products from farms using those practices. The ASPCA testified in favor of a Rhode Island bill banning battery cages in egg production, which also passed.
- Successfully defeating the dangerous King Amendment in the 2018 Farm Bill, which sought to nullify and prohibit state-level farm animal protection laws across the country. This amendment jeopardized bans on gestation crates and battery cages, as well as bans on the sale of food items produced using these cruel systems.
- More than 17,500 supporters joined the Factory Farm Detox, a week-long consumer challenge to avoid factory farmed products and replace them with welfare-certified or plant-based alternatives.

## LEGAL ADVOCACY

In 2018, Legal Advocacy filed 22 petitions under New York’s security posting law, with the goal of reducing the length of time that animals seized in NYPD cases are held as evidence. Nine petitions resulted in court-ordered forfeiture of animals, 12 in voluntary surrender or disclaimer of ownership, and one in a security bond being posted. Overall, legal hold times for animals were reduced by 22% compared to 2017. In addition to its work on NYPD cases, the department provided substantial legal assistance in approximately 40 animal cruelty cases nationwide. Legal Advocacy’s attorneys continued to provide training to law enforcement and prosecutors around the country. The department initiated two civil lawsuits—one challenging a pet-leasing arrangement, and the other challenging the USDA for its failure to disclose inspection records of commercial dog-breeding facilities—and provided legal analysis and bill-drafting expertise, leading to approximately 25 legislative and regulatory successes.

# Financial Statements

The ASPCA® is a 501(c)(3) not-for-profit corporation qualified to receive tax-deductible contributions.

These financial summaries were compiled by management. A copy of the 2018 Audited Financial Statements can be obtained by sending a written request c/o ASPCA Chief Financial Officer.

## CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS

For the Year Ended December 31, 2018

### OPERATING SUPPORT AND REVENUES:

Contributions, memberships, grants and sponsorships	\$ 194,153,155
Shelter and veterinary service fees	13,734,592
Bequests and trusts	42,877,234
Royalties, licenses and other	<u>9,451,633</u>
<b>Total operating support &amp; revenues</b>	<b>\$ <u>260,216,614</u></b>

### OPERATING EXPENSES:

Program expenses:	
Shelter and veterinary services	75,818,097
Public education and communications	47,731,357
Policy, response and engagement	37,190,054
Community outreach	1,856,657
Grants	<u>13,953,312</u>
<b>Total program expenses</b>	<b>\$ <u>176,549,477</u></b>

### SUPPORTING EXPENSES:

Membership development and fundraising	51,565,776
Management and general	<u>11,907,525</u>
<b>Total supporting expenses</b>	<b>\$ <u>63,473,301</u></b>
<b>Total operating expenses</b>	<b>\$ <u>240,022,778</u></b>
<b>Change in net assets from operating activities</b>	<b>\$ 20,193,836</b>

### NON-OPERATING ACTIVITIES:

Net investment (loss) return	(9,678,174)
Net (depreciation) appreciation on beneficial interest in trusts held by others	(2,527,180)
Loss on settlement and curtailment of defined benefit pension plan	(8,208,682)
Contributions related to endowment	<u>15,663</u>
<b>Total non-operating activities</b>	<b>\$ (20,398,373)</b>
<b>Change in net assets before pension adjustments</b>	<b>\$ (204,537)</b>
Pension liability adjustment	<u>9,214,114</u>
<b>Change in net assets</b>	<b>\$ 9,009,577</b>
<b>Net assets, beginning of year</b>	<b>\$ <u>273,624,449</u></b>
<b>Net assets, end of year</b>	<b>\$ <u>282,634,026</u></b>

## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

As of December 31, 2018

### ASSETS

Current assets:	
Cash and cash equivalents	\$ 19,812,575
Bequests and contributions receivable, net of discount	19,972,783
Other receivables, net of allowance	6,960,782
Prepaid expenses and other assets	3,207,364
Investments, at fair value	191,194,374
Beneficial interest in trusts held by others	18,384,845
Land, buildings, and equipment, net	<u>54,320,942</u>
<b>Total assets</b>	<b>\$ <u>313,853,665</u></b>

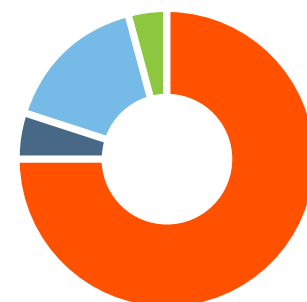
### LIABILITIES AND NET ASSETS

Current liabilities:	
Accounts payable and accrued expenses	\$ 14,569,889
Grants payable	3,991,906
Deferred rent and other	4,375,572
Annuity obligations	<u>8,282,272</u>
<b>Total liabilities</b>	<b>\$ <u>31,219,639</u></b>

### COMMITMENTS AND CONTINGENCIES

Net assets:	
Without donor restrictions	
Operating	\$ 213,024,673
With donor restrictions	<u>69,609,353</u>
<b>Total net assets</b>	<b>\$ <u>282,634,026</u></b>
<b>Total liabilities and net assets</b>	<b>\$ <u>313,853,665</u></b>

## SOURCES OF 2018 OPERATING SUPPORT & REVENUE



Contributions, memberships, grants and sponsorships	\$ 194,153,155	<b>75%</b>
Shelter and veterinary service fees	13,734,592	<b>5%</b>
Bequests and trusts	42,877,234	<b>16%</b>
Royalties, licenses and other	<u>9,451,633</u>	<b>4%</b>
<b>TOTAL</b>	<b>\$ <u>260,216,614</u></b>	<b>100%</b>

# ASPCA Officers & Directors

## EXECUTIVE LEADERSHIP TEAM

Matthew Bershadker  
*President & CEO*

Elizabeth Estroff  
*Senior Vice President, Communications*

Todd Hendricks  
*Senior Vice President, Development*

Beverly Jones  
*Senior Vice President, Chief Legal Officer*

Bill Lee  
*Senior Vice President, Chief Financial Officer*

Sarah Levin Goodstine  
*Senior Vice President, Operations & Strategy*

Bert Troughton  
*Senior Vice President, Shelter & Veterinary Services*

Stacy Wolf  
*Senior Vice President,  
Policy, Response & Engagement*

## BOARD OF DIRECTORS

### OFFICERS

Frederick Tanne  
*Chairperson*

Sally Spooner  
*Vice Chairperson*

Jane W. Parver  
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